



Roxbury Asset Management Ltd Pillar 3 Disclosures 2019

**Roxbury Asset Management Ltd  
Pillar 3 Disclosures  
Year ended 31<sup>st</sup> December 2019**

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This document has been prepared for informational purposes only by Roxbury Asset Management Ltd (authorised and regulated by the Financial Conduct Authority). The information in this document is provided as at 31<sup>st</sup> December 2019.

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## 1. Introduction

### 1.1 Purpose

The purpose of this document is to set out the Pillar 3 Disclosures for Roxbury Asset Management Limited (“Roxbury”).

### 1.2 Regulatory context

The Basel II Accord, implemented in the European Union through the European Capital Requirements Directive (‘the Directive’, or ‘CRD’) establishes a revised regulatory capital framework across Europe governing the amount and nature of capital that must be maintained by credit institutions and investment firms. In the United Kingdom, the Directive has been implemented by the Financial Conduct Authority (‘FCA’) in its regulations through the General Prudential Sourcebook (‘GENPRU’) and the Prudential Sourcebook for Banks, Building Societies and Investment Firms (‘BIPRU’). This is done following an Internal Capital Adequacy Assessment Process (ICAAP), and this Pillar 3 Disclosure document is the key output of this process which has been based on the audited Accounts for the year ending 31<sup>st</sup> December 2019.

The FCA framework consists of three ‘Pillars’:

- Pillar 1 sets out the minimum capital amount that meets the Firm’s credit, market, and operational risk. These comprise: Base capital resources requirements; credit risk and market risk capital requirements; and the fixed overhead requirements;
- Pillar 2 requires that firms undertake an overall assessment of their capital adequacy, taking into account all risks to which the firm is exposed and whether additional capital should be held to cover risks not adequately covered by Pillar 1 requirements;
- Pillar 3 complements Pillar 1 and 2 and requires firms to disclose information on their capital resources and requirements, risk management framework and remuneration policy.

<b>Regulatory Capital for Roxbury</b>	
Total Capital & Reserves	3,617,362
Deductions from Tier 1 Capital	-3,136,869
	<b>480,493</b>
Total Tier 2 & Tier 3	0
Total available Capital	<b>480,493</b>

### 1.3 Disclosure Policy

The FCA’s BIPRU 11 rules set out the requirements for Pillar 3 disclosures and permit non-disclosure of information considered by the Directors to be immaterial, to the extent that any such non-disclosure would be unlikely to change or otherwise influence decisions made by a reader relying on such non-disclosed information. The BIPRU 11 rules additionally permit non-disclosure of information of a proprietary and/or confidential nature. Proprietary and confidential information includes non-public information that is confidential and/or proprietary to the Company and/or to parties with whom the Company transacts business. Disclosure of information that would prove detrimental to the Company’s competitiveness would also constitute confidential information.



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Additional disclosures will be made should Roxbury's Directors deem it necessary as a result of any material change to the Firm's scale of operations or range of activities or where the Directors are otherwise of the opinion that the impact of events requires disclosure, in accordance with the provisions of BIPRU 11.

### 1.4 The ICAAP Process

Roxbury's Individual Capital Adequacy Assessment Process (ICAAP) methodology has drawn on the existing Risk Management Framework, focusing on the identification of all Risks facing the business, and the translation of these Risks into a quantitative framework, with the objective of ascertaining the level of capital to maintain and grow the business.

In addition, negative scenarios were considered to evaluate the impact of a reduction in future revenue on capital, to the extent of considering a wind-down analysis to ascertain whether additional capital would be required during the period it would take to wind down the business.

## 2. Corporate Background

### 2.1 Structure

Roxbury is incorporated in the UK and is authorised and regulated by the FCA as an Investment Management Firm. Roxbury's activities fall under the category of a "Limited Licence BIPRU" firm. Roxbury is not part of a Group, and as such, this Pillar 3 Disclosure has been produced from the ICAAP process on a stand-alone basis.

The Governing Body of Roxbury (the "Board of Directors") is currently comprised of Stephen Zinser and Sohail Malik. The Board of Directors is responsible for the entire process of risk management, as well as forming its own opinion on the effectiveness of the process. In addition, the Board decides Roxbury's risk appetite or tolerance for risk and ensures that Roxbury has implemented an effective, ongoing process to identify risks, to measure their potential impact and then to ensure that such risks are actively mitigated and/or managed.

### 2.2 Business Model

Roxbury, a BIPRU €50K Limited Licence Firm, acts as an investment manager and adviser. It does not hold or control client money. The Firm may only deal on an agency or riskless principal basis with clients and affiliated Group entities. Accordingly, Roxbury does not deal for its own account or underwrite issues on a firm commitment basis.

Roxbury's target client base is professional institutions and investors. Roxbury has two clients, the Roxbury Fund ICAV which is domiciled in Ireland and a managed account domiciled in the Cayman Islands. Roxbury manages absolute return-oriented event driven investment strategies typically with a credit bias, where investments are made primarily in European debt and equity securities.

### 3. Risk Management Framework

The Governing Body of Roxbury is its Board of Directors which has responsibility for approving –

- The Risk Appetite, in terms of parameters and tolerances;
- The Risk Matrix or Register for identifying and monitoring Risk;
- The Risk Management Policy for the application of Risk Management.

Roxbury has incorporated all the identified Risks into a Risk matrix and applied a scoring to quantify these risks. The key Risks facing the business are Market Risk, Credit Risk, Business Risk and Key Individual Risk.

#### 3.1 Market Risk

Market risk is defined as the risk of adverse movements of markets, and in relation to Roxbury this would consist of the following:

- Roxbury is exposed to market movements as a market downturn will have an impact on the value of funds advised and accordingly, management and performance fees would be affected.
- Roxbury is exposed to foreign exchange risk due to its fees being denominated principally in Euros and Dollars whilst the functioning currency of Roxbury is in Sterling.

Notwithstanding the above, Roxbury went through an extensive remediation of its market risk which entailed injecting further capital. Accordingly, the Board does not believe it should allocate further capital to this area.

#### 3.2 Credit Risk

Roxbury does not hold client money or assets. The Firm’s exposure to Credit Risk is the risk that investment management fees are not paid and the risk inherent in depositing surplus cash with banks. The Firm’s cash is placed with established Banks which have high credit ratings. Notwithstanding this, Roxbury applies a standardised approach to credit risk, applying 8% to Roxbury’s risk weighted exposures.

Credit Risk Component	Exposure	Risk	Weighted
Cash at Bank and in Hand	142,019	20%	28,404
Vat	10,632	100%	10,632
Other debtors	79,394	100%	79,394
Prepayments & Accrued income	63,745	100%	63,745
<b>Total</b>	<b>295,790</b>		<b>182,175</b>
<b>Credit Risk Component</b>		<b>8%</b>	<b>£14,574</b>

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**3.3 Business Risk**

Business risk is defined as uncertainty in revenues due to unforeseen changes in the competitive and regulatory environment. Key Performance Indicators and tolerances are monitored by the Board of Directors which oversees any remedial actions where necessary.

Substantial uncertainty remains around the final shape of Brexit. Roxbury’s current AUM is not meaningfully exposed to a “no deal” scenario. However, AUM growth and new product development could be impacted if the EU were to withdraw “Equivalence” regulatory status from the UK.

**3.4 Key Individual Risk**

Key Individual Risk is the loss of Key Individuals within the business which may have a material impact on growth, business development or reputation. All Roxbury staff are direct employees and the majority are shareholders. Key Individual Risk remains a meaningful concern although it is somewhat unavoidable in a small company. The principal risk is the death or departure of the CEO and majority shareholder, Stephen Zinser. This risk is mitigated by the adequate capitalisation of the firm. The Board has not allocated any extra capital to Key Individual Risk.

**4. Capital Requirement**

A BIPRU firm must always maintain capital resources equal to or more than the capital requirement. The variable capital requirement for a BIPRU Limited Licence Firm is the higher of the credit risk capital requirement and the market risk capital requirement, or the Fixed Overhead Requirement (FOR) (i.e. one quarter of the firm’s relevant fixed expenditure). A BIPRU firm must always maintain capital resources equal to or in excess of the variable capital requirement. The FOR has been calculated, in accordance with FCA rules, based on the firm’s previous year’s audited expenditure net of variable costs for 13 weeks of the year, ( $\frac{1}{4} \times$  Fixed Costs), as £309,891.

In accordance with the Pillar 1 capital regime (GENPRU 2.1.53 – 59), the Fixed Overhead Requirement is the higher sum, and is therefore Roxbury’s Minimum capital requirement.

<b>Calculation of Minimum Capital</b>	<b>Pillar 1</b>
Base Capital (GBP Equiv.)	£42,380
Credit & Market Risk	£14,574
Fixed Overhead Requirement	£309,891
<b>Minimum Capital Requirement</b>	<b>£309,891</b>

**4.1 Solvency Ratio**

Based on the above, and deducting the calculated minimum capital from the regulatory capital, there is a surplus of £170,602.

<b>Solvency ratio</b>	
<b>Tier 1, 2, 3 Capital after Deductions</b>	<b>480k</b>
<b>Minimum Capital Requirement</b>	<b>310k</b>
<b>Surplus capital over Pillar 1 Requirement</b>	<b>170k</b>
<b>Solvency ratio (%) ( Fixed Overhead Requirement )</b>	<b>55%</b>

**5. Capital Stress Tests**

**5.1** Wind-down costs are based on such a scenario taking three months to complete. The Liquidity Risk Tolerance (Local Liquidity Reserve) is defined as the Wind-Down Requirement from the ICAAP and this is calculated at £352,263.

**5.2** Roxbury is funded as follows:

<b>Ordinary shares</b>	<b>3,203</b>
<b>Preference shares "A"</b>	<b>2,750,000</b>
<b>Preference shares "B"</b>	<b><u>5,750,568</u></b>
	<b><u>8,503,771</u></b>

As at 31<sup>st</sup> December 2019, total capital and reserves were valued at £ 3,617,362. Roxbury has no long-term debt, nor off-balance sheet funding.

**5.3** Roxbury has modelled the effects of a fall in Revenue based on the audited Accounts for the year ended 31st December 2019. In all scenarios, Roxbury meets the liquidity requirement.



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### 6. Remuneration Disclosures

Under the FCA's remuneration code, Roxbury is classified as a Tier 3 firm, which allows it to proportionately apply the Code's rules and principles.

#### 6.1 Aggregate quantitative information on remuneration for Code Personnel

Remuneration	2019
Total number of code staff during the year	6
Total fixed remuneration	£ 692,400
Total variable remuneration	0
<b>Total Remuneration</b>	<b>£ 692,400</b>